Contents

Acknowledgments vii

Introduction: Smart Money and America’s Schools 1

Jacob E. Adams, Jr.

PART I Making Smart-Money Investments in Public Education 27

1 Ambitious Learning Goals Require a New Approach to Educational Resources 29

Jacob E. Adams, Jr.

PART II Removing Impediments to Effective Use of Resources 55

2 How Federal Categorical Funding Prevents the Effective Use of Resources 57

Christopher T. Cross and Marguerite Roza

3 Allocating Resources Through Traditional Versus Reform-Oriented Collective Bargaining Agreements 71

Julia E. Koppich

PART III Integrating Resources with Learning 107

4 Organizing School Systems for Continuous Improvement 109

Joanne Weiss

5 Making Strategic Resource Decisions 123

Karen Hawley Miles

6 Merging Costs with Effective Resource Strategies 141

Allan R. Odden, Michael E. Goetz, and Lawrence O. Picus
PART IV  Expanding Resource Knowledge and Experimenting with New Methods  157  
7 Making Resource Decisions amid Technical Uncertainty  159  
  James W. Guthrie and Paul T. Hill  
8 Considering Outside-the-Box Changes in Education Funding  187  
  David H. Monk  
9 Linking Education Funding with Standards-Based Reform and Community-Based Resources  213  
  Michael W. Kirst and Lori Rhodes  

PART V  Building a Smart-Money Educational Resource System  235  
10 Creating the Political Conditions for Education Finance Policy Change  237  
  Lorraine M. McDonnell  
11 Choosing the Smart-Money Path to Education Finance Innovation  267  
  Jacob E. Adams, Jr.  

Notes  281  
About the Editor  313  
About the Contributors  315  
Index  319