Contents

Introduction: Institutional Change in Urban School Districts 1
   William Lowe Boyd
   Charles Taylor Kerchner
   Mark Blyth

CHAPTER 1
Comparing the Progressive Model and Contemporary Formative Ideas and Trends 11
   Charles Taylor Kerchner
   David Menefee-Libey
   Laura Steen Mulfinger

CHAPTER 2
Radical Privatization in Philadelphia: The Role of School District Leaders as Policy Entrepreneurs 33
   William Lowe Boyd
   Jolley Bruce Christman
   Elizabeth Useem

CHAPTER 3
Neo-Progressivism as School Reform in Chicago: Big Change, Little Difference? 61
   Dorothy Shipps

CHAPTER 4
“Plus Ça Change . . .” Mayoral Control in New York City 85
   Norm Fruchter
CHAPTER 5
Mayoral Takeover in the District of Columbia: The Need for a Shake-Up
Jane Hannaway
Michael D. Usdan

CHAPTER 6
The Persistence of Ideas in Los Angeles Public School Reform
David Menefee-Libey
Charles Taylor Kerchner
Laura Steen Mulfinger

CHAPTER 7
Studying Education Systems with the Tools of Institutional Theory
Mark Blyth

Notes

About the Authors

Index