

# CONTENTS

<i>Acknowledgments</i>	ix
<i>Introduction</i>	1

## PART I

### Looking Back

<b>1</b> The Origins of Chartering	7
<b>2</b> What's Happened Since	21

## PART II

### How's It Going?

<b>3</b> Mixed Achievement: Down and Up with Scores and Methods	37
<b>4</b> Charter Schools in Action: Solid and Sketchy Examples	53
<b>5</b> What Chartering Hath Wrought: Notable Developments	63

## PART III

### Today's Charter Dilemmas

<b>6</b> Pros and Cons of Districts and Markets	77
<b>7</b> Authorizing, Governance, and Leadership	87
<b>8</b> Funding, Philanthropy, and the Profit Motive	101

<b>9</b>	Balancing Freedom and Regulation	115
<b>10</b>	Political Tussles with Friend and Foe	135

#### PART IV

### **Toward the Future**

<b>11</b>	More and Better Charters for the Kids Who Need Them Most	153
<b>12</b>	The Larger Promise of Chartering	167
<b>13</b>	Toward Better Schools and Stronger Markets	187
<b>14</b>	Chartering and Public Education	203
	<i>Appendix</i>	211
	<i>Notes</i>	225
	<i>About the Authors</i>	269
	<i>Index</i>	271