

CONTENTS

	Introduction	1
ONE	Five Districts in Search of Improvement	23
TWO	Starting with Strategy	37
THREE	Achieving Coherence in Practice	65
FOUR	Engaging Principals as Partners, Advocates, and Adversaries	89
FIVE	Understanding the Power of Culture	115
SIX	Navigating the External Environment	137
	Conclusion	155
APPENDIX	Methodology	169
	<i>Notes</i>	177
	<i>Acknowledgments</i>	185
	<i>About the Authors</i>	187
	<i>Index</i>	191